

# Kaizen Study Mission

It has been a quarter century since the term, “Lean production” (“Lean” hereinafter) spread globally through the book, “The Machine That Changed The World.” The concepts of “Lean” have been utilized and implemented not only in manufacturing, but in various non-manufacturing fields throughout those years. This seminar is for people whose companies have yet to try Lean, wish to learn the basics of Lean, and seek to implement Lean practices.

## What you will learn :

### ● Basic Lean

Learn the basics of Lean and its core concepts, rooted in the TPS. Understand the basic TPS methodologies of JIT, JIDOKA, One-Piece Flow, Pull System, Kanban System, etc. and learn how to create Standard Work – vital for Kaizen activities. Additionally, acquire Operation Kaizen and Kanban System knowledge through practical training.

### ● Creating an environment to start Lean

What is necessary to change corporate culture?  
What is “muda” (“waste”)?  
Methods for in-house deployment of 5S activities.

### ● Kaizen through Visualization

How do you analyze and utilize corporate production activity information and materials in Lean activities?

### ● Kaizen Steps for Lean

Kaizen activities and the corresponding steps when starting Lean from scratch. What are the common mistakes made in Lean implementation; what pitfalls caused some companies to be unable to continue Lean practices. Learn key points for continuity in Lean.



## Seminar Venue(s) :

Nagoya, Japan

## Program Dates :

July 7(Sun) - 11(Thu), 2024

October 20(Sun)- 24(Thu), 2024

Sun. Lectures & Tour of Toyota Commemorative Museum of Industry and Technology

Mon. Lecture & JIT Exercise

Tue. Lecture & Kanban System Exercise

Wed. Plant Tours(2)

Thu. Plant Tour(1), Kaizen Discussion



## Participation FEE: US\$6,000\*

Seats for this small-group tour will go quickly, so register early!

## Includes:

Lectures, Training, Plant Tours, Study Materials, 6 Nights Accommodations (w/breakfasts), 1 Dinner, 5 Lunches, Admission Fees, Domestic Transportation during in seminar, Interpreter

\*Air Fare & Travel Insurance *NOT INCLUDED*

\* Minimum number of participants: 10 people  
(If fewer than 10 participants are registered, the tour may be cancelled.)

“Implementation” IS “Kaizen Activities”



It's been 30 years since **Shingijutsu Global Consulting (SGC)** started teaching Kaizen activities all over the world. After Mr. James P. Womack and Mr. Daniel T. Jones published "The Machine That Changed The World," they published "Lean Thinking," with which Mr. Yoshiki Iwata, SGC founder, was involved. Mr. Art Byrne, author of "the Lean Turnaround," was director at Danaher when Mr. Iwata started to teaching Lean in that company. Later, Mr. Byrne became a top-level manager at the Wiremold Company and SGC worked with him to successfully implement Lean there as well. Since then, we have provided consulting services to instill Lean concepts, pertaining especially to productivity and quality, all over the world in a wide variety of business fields including Boeing, Pratt & Whitney, Porsche, TATA Motors, Azbil, Yokohama Rubber, and myriad more. SGC has the expertise and experience to establish Lean, a system originating in Japan, in your company despite the different national and corporate cultures.

## SGC Will Help You Establish Your Lean Roots

### Gemba to visit:



Through the experience of observing companies in which Lean is being implemented, and the differently sized plants where they have the necessary information to implement Lean, you should strengthen your knowledge of Kaizen. We believe that observing Lean directly will change your way of thinking. The following are some Gemba that SGC has visited in the past.

Toyota	Toyota Body	Seiko	Hodai	Kogyo
Toyota Auto Body	Azbil		Mitsui Engineering	
Toyota Boshoku	Azbil Kimmon		& Shipbuilding	
Denso	Showa Tekko		Daihatsu	
Aisin	Yamaha		Kirin Brewery	
Gifu Auto Body	Yamaha Motor		SUS	
	Yokohama Rubber		Suzuki Musical	
	Honda		Inst. MFG.	
	Nissan		Toyota Memorial	
	Mitsubishi Motors		Hospital	
	Juken Kogyo		Seki Chuo Hospital	
	Makita			
	Nagoya Railroad		Etc.	



### Seminar Highlights

#### • **Operation Kaizen Training:**

The goal is to acquire the necessary techniques, knowledge and steps for Lean Implementation. Learning, through lectures, basic methods and utilization such as Muda, 5S, Visualization, Standard Work and how to create Standard Work will promote smooth Lean implementation. Using your newly acquired knowledge and Kaizen performance of assembly line simulation, we examine the significant effects of JIT production on management. "How to find Kaizen Opportunities," "Kaizen Methods" and "Kaizen Implementation" are the core element of Lean.



#### • **Kanban Flow Training:**

Understand the basic concepts of Kanban Systems and how to operate Kanban; learn a broad perspective of logistics. Get to know Kanban movement and how to rotate Kanban through lectures and mockup simulations. Further, experience training on how to rotate Kanban between simulated sites (assembly plant - parts plant - supplier).



#### • **Plant Tour:**

Visit plants where TPS and continuous Kaizen activities are optimized. Tours will reinforce all of the knowledge obtained during the seminar portion. Observing various Kaizen methods will help you get a envision your company's "future state of Lean" clearly.



#### • **Measures for Continuous Kaizen:**

Continuous Kaizen activities are the key for the successful results.

### From past participants:

- "I was skeptical about Kaizen, but I realized the importance of Kaizen activities through this seminar."
- "The best thing I learned is that we were doing Kaizen activities incorrectly; after the seminar, I finally felt our Kaizen activities were moving forward in the right direction."



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